

Workplace mental health screening: a systematic review and meta-analysis

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► Additional supplemental material is published online only. To view, please visit the journal online (http://dx.doi. org/10.1136/oemed-2022-108608)

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Received 16 August 2022 Accepted 30 March 2023 Published Online First 15 June 2023

ABSTRACT

Workplaces are an important location for population mental health interventions. Screening to detect employees at risk of or experiencing mental ill health is increasingly common. This systematic review and meta-analysis examined the efficacy of workplace mental health screening programmes on employee mental health, work outcomes, user satisfaction, positive mental health, quality of life, help-seeking and adverse effects, PubMed, PsvcINFO, EMBASE, CENTRAL. Global Index Medicus, Global Health and SciELO were searched (database inception-10 November 2022) and results screened by two independent reviewers. Controlled trials evaluating screening of workers' mental health as related to their employment were included. Random effects meta-analysis was performed to calculate pooled effect sizes for each outcome of interest. Grading of Recommendations Assessment, Development and Evaluation was conducted to evaluate the certainty of findings. Of the 12 328 records screened, 11 were included. These reported 8 independent trials collectively assessing 2940 employees. Results indicated screening followed by advice or referral was ineffective in improving employee mental health symptoms (n=3; d=-0.07 (95% CI -0.29 to 0.15)). Screening followed by facilitated access to treatment interventions demonstrated a small improvement in mental health (n=4; d=-0.22 (95% CI -0.42 to -0.02)). Limited effects were observed for other outcomes. Certainty ranged from low to very low. The evidence supporting workplace mental health screening programmes is limited and available data suggest mental health screening alone does not improve worker mental health. Substantial variation in the implementation of screening was observed. Further research disentangling the independent effect of screening alongside the efficacy of other interventions to prevent mental ill health at work is required.

INTRODUCTION

Depressive and anxiety disorders are among the teeism and poor job performance.8-12 Therefore,

WHAT IS ALREADY KNOWN ON THIS TOPIC

⇒ Mental health interventions are increasingly implemented in workplaces to protect and promote employee mental health. Screening for the early detection of employee mental health conditions is one theoretically acceptable approach. Despite the increasing use of this approach in workplaces, the efficacy of this approach to improve employee mental health is unclear.

WHAT THIS STUDY ADDS

⇒ This review identified limited research evaluating workplace mental health screening programmes. Available data suggest that screening followed by feedback and advice does not improve employee mental health. However, screening followed by allocation to specific treatment interventions had a more promising impact on employee mental health.

HOW THIS STUDY MIGHT AFFECT RESEARCH. PRACTICE OR POLICY

⇒ Given the limited research available, screening should not be used as a primary or stand-alone approach to mental health in the workplace. Practitioners and policy-makers should be cognisant of the lack of evidence supporting this type of intervention when encouraging the use of workplace mental health interventions to protect employee mental health. Future research that examines screening separate from subsequent interventions is required before workplace mental health screening can be recommended as an early intervention for employee mental health. Confidentiality is a key consideration for both organisations administering screening and researchers conducting screening experiments. Exactly who has access to employee reported mental health data should be clearly communicated to employees.

leading causes of overall disease burden in working aged individuals globally. Concurrently, mental health conditions are increasingly recognised as a leading cause of sickness absence and incapacity benefits in high-income countries.²⁻⁷ In Great Britain during 2019/2020, work-related depression, anxiety or stress accounted for over half of all cases of work-related ill health. Depressive symptoms are strongly associated with presen-

mental ill health experienced by working individuals represents a considerable burden to individuals, workplaces and society at large. 13 As a result, workplaces are increasingly recognised as a critical platform to implement population mental health interventions. 14 15 While policy-makers globally are encouraging and/or mandating workplaces to implement mentally healthy practices, there



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To cite: Strudwick J, Gayed A, Deady M, et al. Occup Environ Med 2023:80:469-484.



remains uncertainty surrounding what workplace interventions are likely to improve mental health outcomes.

Many mental health interventions implemented within the workplace are reactive, targeting symptomatic employees already experiencing sickness absence. However, there is a growing interest in the possibility that workplace interventions may be able to aid early detection of mental health conditions¹⁶ facilitating timely prevention. One common early intervention approach is mental health screening. Screening is the process of assessing a population of individuals to identify unrecognised early disease, precursors of disease or the disease itself.¹⁷ Workplace mental health screening involves assessing the mental health of employees and detecting those at risk of or experiencing a mental health condition, and in turn, encouraging help-seeking, treatment or some other form of appropriate response.

Many individuals experiencing mental ill health may not recognise their symptoms as mental illness resulting in delayed access to treatment, often seeking help only after symptom severity escalates to the point of major functional impact. 18 19 Early detection of mental ill health is also associated with less intensive interventions and improved recovery. 20-22 When used in the workplace, screening may prevent employees' mental health deteriorating to the point where they experience sickness absence, in turn reducing incapacity of a workforce. While there are logical reasons that mental health screening could be an effective intervention, it is not without criticism due to varying degrees of uptake and rates of false positives. 1723 Indeed, a recent practice review modelled a 14% false positive rate for depression screening in primary care.²⁴ The review also identified four recent trials evaluating depression screening, reporting mixed results that suggested no effect on mental health symptoms. Furthermore, screening has the potential for harm due to risks associated with labelling transient distress as illness, stigma associated with depression, and making completers feel more unwell and overfocused on their symptoms. In the workplace, these complexities are further complicated by employee concerns regarding confidentiality and perceived consequences of disclosing their mental health status. 25 26

Given these issues, determining whether workplace mental health screening is effective and elicits benefits that outweigh respective risks, is critical. A large meta-review of workplace mental health interventions highlighted that the evidence base for workplace mental health screening has never been directly addressed in any moderate/high-quality reviews. Another review focusing on high-risk occupational groups (ie, military, police and rescue workers) identified only three studies describing work health surveillance (WHS) in relation to psychological screening, despite identifying 22 studies assessing physical or environmental exposures. Further, a very large randomised controlled trial (RCT) of UK military personnel failed to detect any beneficial effect of postdeployment mental health screening on mental health symptoms and help-seeking behaviours 10–24 months later.

Despite these uncertainties, workplace mental health screening is increasingly implemented in real-world workplaces across many different industry groups without an evidence base for its effectiveness. Clarity about what, if any, impact mental health screening in the workplace has on employee outcomes is urgently required to ensure implementation of this population mental health intervention has value in the workplace. The present review aims to identify and synthesise the existing evidence describing the efficacy of workplace mental health screening in reducing mental health symptoms in workers. It also seeks to examine the effect of screening on work-related

outcomes, users' satisfaction with screening, positive mental health, quality of life, help-seeking and the occurrence of any adverse effects.

METHODS

This review protocol was registered on the PROSPERO International Prospective Register of Systematic Reviews (CRD42021248725). This review forms one of the evidence reviews which were commissioned for a WHO Guideline Development Group to develop global guidelines on mental health at work. The review was conducted in line with the Preferred Reporting Items for Systematic Reviews and Meta-Analyses 2020 statement.²⁹

Study selection criteria

Included studies were limited to controlled trials of employees (aged ≥18 years) undergoing mental health screening conducted at or by a workplace or as related to their employment. All trials had to specify screening as the primary component of the study and all types of screening identified by the search were considered if they included an assessment of mental health. Trials where participants were allocated to subsequent interventions based on the results of screening were also eligible for inclusion. However, trials that involved screening as one component (ie, a baseline questionnaire) with a primary focus on the evaluation of another specific mental health intervention (ie, mindfulness programme, exercise) where participants were allocated to treatment or control group(s) irrespective of their screening/baseline questionnaire results were ineligible. The rationale for this criterion was that this review aimed to disentangle effects of mental health screening specifically, and given it is commonplace in workplace intervention research to refer to baseline assessments as 'screening', it was critical to include only those trials where screening was the driver of any detectable intervention effects. Employees receiving screening interventions had to be compared with business/care as usual, another intervention or no intervention. Further, trials had to measure and report at least one of the following outcomes of interest: mental health symptoms, workrelated outcomes (such as sickness absence, work functioning, performance), user satisfaction, positive mental health, quality of life, help-seeking or adverse effects (including participant drop-out and participant reported incidents of harm).

Trials evaluating screening for sleep disorders, neurological conditions (ie, dementia, epilepsy, head injury, cognitive and intellectual disabilities) or substance use (ie, alcohol, drug) were excluded. Trials assessing pre-employment screening and those involving military, forced labour, child labour, trafficking and modern slavery, illicit work, volunteer or unpaid worker populations were also excluded. No exclusion criteria for year of publication or language were imposed. Registered trials not published in peer-reviewed journals were eligible for inclusion, and if meeting inclusion criteria, trial representatives were contacted to provide data. If no response was received after 2 weeks, or if outcome data were not available, the trial was excluded.

Search strategy

To identify trials, PubMed, PsycINFO (Ovid), EMBASE (Ovid), Cochrane Central Register of Controlled Trials (CENTRAL), Global Index Medicus, Global Health and SciELO were searched from inception to 11 March 2021 using the search terms provided in online supplemental information 1. No restrictions or filters were placed on searches. On 11 May 2021, the reference lists of included trials were handsearched, forward citation

searching using Google Scholar was conducted, and the first 20 pages of Google Scholar were searched using 'workplace mental health screening' to detect any additional studies. Database searching was updated on 10 November 2022. Studies identified via 2021 searching informed the WHO Guideline Development Group to develop global guidelines on mental health at work, while this manuscript is informed by all studies identified up to 10 November 2022.

Screening and data extraction

Endnote VX9 and Covidence systematic review software were used for screening and extraction procedures. Search results from each database were uploaded into Endnote VX9 and duplicates removed and checked. Then, two researchers who received training and supervision before and throughout the systematic review procedure independently screened all titles and abstracts for eligibility. Records that appeared relevant were uploaded into Covidence for full-text screening, individually by the same two researchers, for final inclusion in the review. A third researcher (JS, AG and SBH) was consulted regarding records for which consensus was not reached.

Once the final set of included articles was decided, descriptive data extraction was independently conducted by the two researchers who conducted screening procedures. The following characteristics from each included study were extracted: (1) author and year published, country the study was conducted in, start and end date, (2) population including occupation/sector of employment, employment type (ie, informal/formal, part time/ full time), demographics, sample size, proportion with a mental health issue at baseline, (3) study design, response rate, inclusion/exclusion criteria, (4) intervention information including length, description of intervention and control, who delivered the intervention, and mode of delivery, (5) outcome variables including measures used, follow-up length, lost to follow-up and (6) findings related to the outcomes of interest. Extracted data were compared and discrepancies were resolved by a third researcher (JS, AG and SBH).

Risk of bias and evidence certainty assessment

Two researchers independently assessed the risk of bias associated with the primary outcome for each included study. Any discrepancies were resolved by discussion with a third researcher (JS, AG and SBH). The Cochrane risk-of-bias tool for randomised trials (RoB 2.0) and the additional guidance for cluster randomised trials³⁰ was used. RoB 2.0 rates bias as either low, some concerns or high due to randomisation, deviations from intended intervention, missing outcome data, outcome measurement and the selection of the reported result. Certainty of the evidence supporting each finding was assessed by three authors (JS, RAB and SBH) using the Grading of Recommendations Assessment, Development and Evaluation approach.³¹ Certainty scores began at 'high' and were downgraded incrementally to 'moderate', 'low' and 'Very Low'. Studies reporting each outcome were assessed across five domains: risk of bias, inconsistency, indirectness, imprecision and publication bias, with each rated as 'not serious', 'serious' or 'very serious'. Each time a domain was rated as 'serious', the certainty score was downgraded by one level. If a domain was rated 'very serious', certainty was downgraded by two levels. Ratings across each domain were cumulative, such that if two domains were rated as 'serious', the overall certainty rating was downgraded two levels.

Data synthesis and analysis

Outcome data from measures of mental health symptoms, work-related outcomes, user satisfaction, positive mental health,

quality of life, help-seeking or adverse effects were extracted. Data were extracted from all measures, and data from multiple measures of the one outcome were both extracted. Data were also extracted at each follow-up point reported. Intention-to-treat data were extracted where available, and if not presented, per-protocol data were used. If studies did not report data of interest (ie, SEs instead of SD), the Cochrane recommended formula for calculating SD was applied.³²

Quantitative data synthesis was performed using Comprehensive Meta-Analysis software V.3.33 Standardised mean differences (SMD; Cohen's d), 95% Cls, and associated p values for outcome data were calculated and reported. A Cohen's d of 0.2 was interpreted as a small effect, 0.5 a moderate effect and 0.8 a large effect.³⁴ Effect sizes were deemed significant at the 0.05 level and were conducted using two-tailed tests. Separate random effect models, calculating a pooled SMD, were performed for each outcome of interest where there were at least two studies assessing that outcome. Heterogeneity was assessed using the Q and I² statistics. Heterogeneity was confirmed if the Q statistic revealed a p<0.1, while I^2 values of 25%, 50%, 75% represented low, moderate and substantial heterogeneity across studies, respectively. Funnel plots and the Egger test were used to assess publication bias. The fail-safe number was calculated for meta-analyses with significant effects, to determine how many additional studies with null findings would be required to increase the p value above the criterion of significance. Sensitivity analyses were planned on studies with low versus high risk of bias, as well as subgroup analyses on interesting grouping variables including type of feedback given after screening and by worker population.

RESULTS

Database searching yielded a total of 11 231 records following duplicate removal (figure 1). Title and abstract screening resulted in the inclusion of 191 potentially relevant articles. After full-text screening, nine articles met inclusion criteria. Moderate interrater reliability was observed for full-text screening procedures $(\kappa=0.65)$. Backward and forward citation searching revealed 2 additional articles that met inclusion criteria, yielding a total of 11 articles in this review. These 11 articles reported results from 8 independent trials. Notably, Klasen et al36 reported long-term follow-up data from two independent trials also included. 37 38 There was a three-arm RCT (The Mental Vitality @ Work Study) where two-intervention arms were compared with the same control group in two separate articles, 39 40 and user satisfaction data were reported in an additional article.⁴¹ The remaining five trials were reported in single articles, 42-46 one which was a three-arm trial reporting comparisons between all groups in the one article.⁴³

Overall, data were reported from 2940 employees working in banking, ^{36–38} healthcare, ^{39–41 46} civil service, ⁴³ meat processing ⁴² and mixed industries. ^{44 45} All trials were undertaken in high-income countries, with four trials (six articles) conducted in The Netherlands, two in the USA, one in the UK and one in Belgium. All trials were RCTs, one of which was cluster randomised, one a cluster randomised stepped-wedge trial, and another using partial quasi-randomisation. Two studies were assessed as low risk of bias, one with some concerns and six with high risk of bias (online supplemental information 2).

Mental health screening tools identified were often study or occupational health service specific including the Balansmeter, ^{36–38} Health Risk Appraisal or POSE. ⁴² These assessed multiple health domains including mental health or stress. The

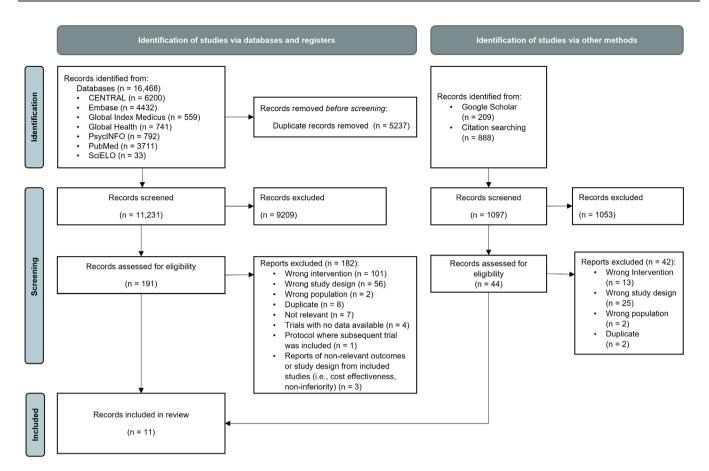


Figure 1 Study selection.

WHS Module³⁹⁻⁴¹ was also used (where participants completed screening using validated psychometric scales including the NWFQ, 4DSQ, etc). One trial using a health risk appraisal reported use of the Kessler Psychological Distress Scale followed by a more specific assessment of depression using the Quick Inventory of Depressive Symptomatology-Self Report.⁴⁵ Farzanfar *et al* reported using the WHO-5 for screening purposes, while Steel *et al* administered a questionnaire-based screening algorithm using the 12-Item General Health Ouestionnaire (GHO-12).⁴⁶

Tables 1 and 2 describe the characteristics of included articles. Screening implementation varied considerably across studies, forming two distinct categories. First, six studies evaluated screening followed by feedback, advice and/or referral to treatment^{37 40} ^{42-44 46} (table 1). In these studies, all participants completed screening, and intervention participants who screened positive were provided access to some form of follow-up health advice and/or consultation intervention with a health professional. Control participants completed screening but were not provided feedback or advice, however, could still access treatment-as-usual provided by their occupational health service or external providers if they wished. This applies except for Steel et al, who compared workers allocated to one of two active intervention arms who both received screening via different modalities. Here, screening as usual provided by an occupational physician was compared with more targeted online screening paired with referral and advice from an occupational physician for those most at risk of work-related illness.

Second, four studies evaluated screening followed by feedback, advice and allocation to treatment^{38 39 43 45} (table 2). In these latter 'mixed-intervention' studies, participants in the

intervention group were provided treatments that those in the control group could not access. Types of treatment identified included individual treatment with a psychologist, ³⁸ online interventions tailored to symptom profiles, ³⁹ telephone care management and psychotherapy with ongoing treatment adherence monitoring or phone-based psychotherapy, ⁴⁵ or health and well-being educational/coaching sessions. ⁴³ Uptake of these interventions varied considerably at 5% for online self-help interventions, ³⁹ 55% for individual psychotherapy, ³⁸ 90% for care management ⁴⁵ and 100% for educational sessions. ⁴³

Given this distinction between screening followed by advice or treatment, and that the primary aim of this review was to disentangle the efficacy of screening in improving mental health symptoms and other outcomes, a decision was made to analyse the efficacy of advice and mixed-intervention treatment studies separately. Further, only comparisons in studies where the control group did not receive any advice/intervention beyond the screening questionnaire(s) were quantitatively analysed. Because of the small number of studies and sparsity of data available across multiple measures (ie, depression, psychological distress) of each outcome (ie, mental health symptoms) at different follow-up periods (ie, 3-12 months), the pooled intervention effect size combining measures using the longest follow-up time point of each study was calculated. However, individual study specific results of all measures associated with outcomes of interest are presented in tables 1 and 2.

The forest plots depicting intervention effects on mental health symptoms are provided in figure 2. As shown, the pooled SMD between the intervention and control groups comparing change from baseline and longest follow-up was d=-0.07 (95%)

Table 1 Characteri	istics of included studie	es evaluating screening	Characteristics of included studies evaluating screening followed by feedback, advice and/or referral	dvice and/or re	ferral			
Study characteristics	Population	Screening tool; delivery	Screening process	Sample size; gender (% male); mean age (years)	Study design; measurement time points; intervention; control group	Advice description; delivery; adherence (% of participants)	Outcomes of interest (scale)	Efficacy of screening*/ intervention
Kant <i>et af</i> † The Netherlands in 2003 ³⁷	Employees of large banking company (formally employed, not specified if full time/part time, mean work hours/ week≈34).	Balansmeter, 34 items assessing multiple health domains including mental health; Delivered by occupational health service from participating company using posted questionnaire.	N=9863 invited to complete screening (completed by n=4950). Those screening 'at-risk' of sickness absence (n=299) (and who were not absent from work, not pregnant, not receiving pregnant from the OP at the time of screening) were randomised.	lG: n=132 73.50% 46.32 CG: n=131 n=658	RCT; Baseline, 1-year follow-up; Screening+consultation with OP; Screening+care as usual	Invited to OP consultation (1–1.5 hours) focusing on clarifying symptoms from screening, discussing benefits of treatment, and referral to targeted intervention); Delivery same as screening; 75%.	Sickness absence: duration, frequency, incidence of long-term absence (individual record linkage using company registers of certified sickness absence).	IIT analyses showed no significant intervention effect on sickness absence outcomes. Modified IIT (excluding those who had already sought treatment) revealed significant effect of intervention on sickness absence duration, but not frequency or incidence of long-term absence.
Klasen <i>et al,</i> † ³⁶	I	1	ı	1	2-year, 3-year, 4-year and 5-year follow-up	I	Sickness absence: duration, frequency, incidence of long-term absence (individual record linkage using company registers of certified sickness absence). Work-related: termination of employment contract (company registers).	Kant et al ³⁷ observed a marginally significant decrease in sickness absence duration and incidence of long-term absence at 5 years, no effect on frequency. No effect on termination of employment observed.
Gärtner <i>et al</i> /‡ The Netherlands in 2011 ⁴⁰	Nurses/allied health professionals employed at an academic medical centre (formally employed, mix of temporary, part time and full time, mean work hours/week≈30).	WHS Mental Module screening for work functioning and mental health complaints; Delivered by the research team online.	Participants prerandomised according to cluster (ward). N=1152 invited, n=379 enrolled (completed baseline and were not expected to be on sick leave for >2 weeks at the study commencement). Once completed, intervention participants received automatically generated results and those screening positive (n=151) were invited to OP consult. Control participants did not receive screening results on or enesive screening results or any intervention.	lG: n=191 18.00% 43.00 CG: CG: 23.00% 42.00	Cluster RCT; baseline, 3-month, 6-month follow-ups; Screening and feedback+OP consultation; wait-list control.	Voluntary face-to-face OP consultation followed 7-step protocol similar to employee-initiated care-as- usual consultation but with a preventive focus; delivered by in-company occupational health service; 34%	Help-seeking: formal (visiting 1 of 11 caregivers). Mental health symptoms: psychological distress (4DKL), depression and anxiety (BSI), PTSD (ES). Work-related: impaired work functioning (NWFQ), need for recovery after work (VBBA).	Marginally significant effect of intervention on help-seeking at 3-month followup (stable in intervention, decline in control) attenuated at 6-month follow-up. No effect of intervention on mental health outcomes observed. Significant effect found for impaired work functioning favouring intervention at both 3 and 6 months. No effect on need for recovery after work.

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Table 1 continued								
Study characteristics	Population	Screening tool; delivery	Screening process	Sample size; gender (% male); mean age (years)	Study design; measurement time points; intervention; control group	Advice description; delivery; adherence (% of participants)	Outcomes of interest (scale)	Efficacy of screening*/ intervention
Ketelaar <i>et al</i> /§ The Netherlands in 2011 ⁴¹	1	1	1	1	3-month and 6-month follow-ups.	ı	User satisfaction (participant perspectives on screening including usefulness of advicele- mental health programme provided, acceptability of feedback, perceived efficacy or the advicele- mental health programme, and preferences regarding future screening).	41% (51 from 125) of participants from Gartner et al attended preventive consult, 51% (18 from 35) reported receiving advice, and 80% (16 of 20) reported following such advice, 13% (16 from 126) of participants reported wanting feedback differently, 60% (9 from 15) participants felt advice helped improve their mental healthwork functioning. 37% (41 from 112) would appreciate to be offered the screening intervention in the future.
Farzanfar <i>et al</i> , United States date not specified ⁴⁴	Employed individuals from various industries/ workplaces (type of employment not specified).	WHO-5 and 1-item from PHQ; delivered by the research team via telephone.	N=463 volunteered to participate. Those screening positive (n=164) for emotional distress (WH0-5) and functional impairment (PHO), who were not currently undertaking mental health treatment, were randomised. Control participants were advised to consult their usual care provider if required.	IG: n=87 27.00% 39.00 6G: n=77 21.80% 39.20	RCT; baseline, 3, 6 months; Screening+TLC-Detect (all modules), screening only+TLC- detect (screening only).	Automated phone intervention with three modules: (1) screening, (2) intervention, containing education and referral for self-help or professional care tailored to symptoms, and (3) follow-up, involving monthly calls to monitor progress and adherence; delivered via algorithm on the phone; 78% responded to follow-up call.	Mental health symptoms: depression (PHQ-9), stress (PSS). Positive mental health: well-being (WHO-5). QoL and functioning: Mental and physical wellbeing (SF-12). Work-related: productivity, absenteeism, presenteeism (Work Limitation Questionnaire). User satisfaction: usability (HTQ).	Significant intervention effect on depression at 3 months, attenuated at 6 months. No effect on stress or well-being observed. No significant effect on QoL at 3 months, but effect observed at 6 months. No effect of intervention on work-related outcomes, except for time/scheduling at 6 months and interpersonal scale at 3 months. 84% intervention participants reported ease of use and 76% said intervention was informative. Not assessed in control.
								continued

Table 1 continued	þ							
Study characteristics	Population	Screening tool; delivery Screening	Screening process	Sample size; gender (% male); mean age (years)	Study design; measurement time points; intervention; control group	Advice description; delivery; adherence (% of participants)	Outcomes of interest (scale)	Efficacy of screening*/ intervention
Addley <i>et al</i> (2014);¶ UK in 2009 ⁴³	Administrative and executive grade employees within civil service (formally employed, 87% full time).	Health risk appraisal ('LPAK) assessing multiple health domains including stress; delivered by the company occupational health service.	N=1503 invited to complete baseline questionnaire. From the n=334 who completed, n=180 were randomised. Those allocated to intervention completed the LPAA, which provides a printout of an individual's health risk profile and general advice. Those allocated to control received no LPAA or subsequent intervention.	IG—group B: n=43 54.00% 60% aged 25-44 CG: n=48 46.00% 50% aged 25-44	RCT; Baseline and 12 months; IG-group B: screening; No intervention.	IG—group B received the 45 min HRA assessment only; Delivered by the company occupational health service and company sport organisation; Not reported.	Mental health symptoms: psychological distress (GHQ-12). Positive mental health: well-billing (WHO-5 and MHC-SF). Work-related outcomes: work ability (WAI) and job satisfaction (single item).	No effect of either intervention on any outcome variables.
van Holland <i>et al;</i> The Netherlands in 2012 ⁴²	Meat processing plant employees (formally employed for at minimum 12 hours/week).	POSE programme assessing multiple health domains n including mental health; Delivered part online part face to face in the workplace by a registered vocational physiotherapist.	POSE programme assessing Participants prerandomised multiple health domains by cluster (workplace). Including mental health; N=986 invited. Intervention Delivered part online participants agreeing to part face to face in the participate completed workplace by a registered screening tests to create a vocational physiotherapist. Tisk profile.	lG: n=305 89% 50.60 CG: same as lG (see trial design)	Cluster randomised stepped wedge trial; baseline, 1–3 years follow-up (depending on wedge); POSE (screening+counselling/referral); care as usual.	Built into screening procedures (as part of POSE) was a counselling session regarding participant results. Based on scores, participants received recommendations on future interventions (te, consulting a GP, physio, etc); Not reported.	Positive mental health: vitality (RAND-36). QoL and functioning: self-rated health (EuroQol-5D). Work-related: sickness absence (company data), work ability (WAI), productivity (QQ), psychosocial work factors (COPSOQ II).	No effect of intervention found on any outcomes. Significantly higher odds of longer-term sickness absence and lower productivity in intervention vs control at follow-up.
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Table 1	1 continued								
Study c	Study characteristics	Population	Screening tool; delivery Screening process	Screening process	Sample size; gender (% male); mean age (years)	Study design; measurement time points; intervention; control group	Advice description; delivery; adherence (% of participants)	Outcomes of interest (scale)	Efficacy of screening*/ intervention
Steel <i>et</i> 2019 ⁴⁶	2019 ⁴⁶ 2019 ⁴⁶ 2019 ⁴⁶ 2019 ⁴⁶	Hospital workers in roles requiring safety functions, heightened vigilance, work involving physical, biological, or chemical agents or traks that are ergonomically or mentally burdensome (52.6% medical personnel).	Physical assessment, and OP consultation or online health screening questionnaire (GHQ-12 and other measures of work-related illness), OP consultation conducted face to face, screening questionnaire conducted online.	Participants allocated to one of four groups (randomly allocated and non-randomly allocated and non-randomly allocated Ga and randomly allocated Go. IG participants completed online health screening questionnaire and the top 20% of participants reporting symptoms most indicate of needing OP contact were targeted and referred for OP consultation to discuss results. The other 80% did not receive further care. CG participants were invited to attend health screening with an OP consultation.	IG: n=380 17.1% 45.10 CG: n=396 19.7% 45.63	RCT trial with quasi- randomisation; OP could refer participants baseline, 6-month and 18-month on to other healthcare follow-ups; random and non-random IG and was employed by hospital site, All CG participants received OP consult but the participants received OP consult but were referred not stated, all IIG participants received online health screening and N=12 were referred to OP but WI, taking up OP consult, or any subsequent referral no stated††.	OP could refer participants on to other healthcare providers depending on their presenting issue; OP was employed by hospital site, All CG participants received OP consult but % taking up subsequent referral not stated, all IG participants received online health screening and N=126 were referred to OP but N/% taking up OP consult, or any subsequent referral not stated††.	Mental health symptoms: stress and burnout (COPSOQ-III), general mental health (GHQ-12) Work-related: absenteeism (PCQ), need for recovery after work (NFR), role conflicts and job satisfaction (COPSOQ-III), turnover intention (VBBA) User satisfaction: tust in OP (Trust in Physician Scale) QoL and functioning: self-perceived health (EQ-5D) Help-seeking: spontaneous consultations with OP	No overall group differences between groups in GHQ-12 but reduced general mental health for IG at 18-month follow-up. Non inferiority between groups reported for GHQ-12 and stress. No overall difference in tumover intention, but IG had fewer absences not observed at follow-up. Superior post hoc differences favouring in absenteeism. Non inferiority between groups reported for absenteeism, presenteeism, need for recovery, and job satisfaction. IG reported lower trust in OP overall. No overall difference between groups for EQ-5D. Non inferiority reported. Gle had fewer spontaneous consultations with OP overall not sustained at 18-month follow-up. Superior post hoc differences favouring CG in differences favouring CG in supparances.

* A significant intervention effect refers to instances where a study reported a significant difference in a particular outcome between intervention and control groups comparing preintervention and postintervention scores on that outcome +Gärtner et al¹⁰ and Boiler et al³⁹ (see table 2) report revaluations from the one, three-armed trial 'Mental Vitality @ Work' trial. As such, the control groups between these two studies are the same. †Klasen et al⁷⁸ reports results of Kant et al³⁷ and Lexis et al⁷⁸ (see table 2) at 2–5 years follow-up (in 1-year increments).

Sketelaar et af* report additional data from the intervention groups reported in Gärtner et af*0 and Boiler et af. 39
Three-arm trial comparing two interventions to control, both reported in the one paper. Results from other intervention arm are reported in table 2. Note the Cochrane recommended formula for calculating SD from SEs was applied to extracted quantitative data from

1 HNote number of referrals measured and means for whole sample at each survey wave reported, however, NI% of referrals not reported. **Note this article was identified via updated database searching and follow-up data collection occurred during the COVID-19 pandemic. this study.

Questionnaire; HTQ, Health Technology Questionnaire; IES, Impact of Events Scale; IG, intervention group; IPCQ, IMTA Productivity Cost Questionnaire; ITT, intention to treat; LPAA, Lifestyle and Physical Activity Assessment; MHC-SF; Mental Health Continnum Short Form; NRR, Need for Recovery Scale; NWFQ, Nurses Work Functioning Questionnaire; OP, occupational physician; PHQ, Patient Health Questionnaire; POSE, Promotion of Sustained Employability; PSS, Perceived Stress Scale; QQ, Quality and Quantity Questionnaire; RCT, randomised controlled trial; SF-12, 12 Item Short Form Survey; VBBA, Questionnaire on the Experience and Evaluation of Work; WAI, Work Ability Index; WHS, Work Health Surveillance. BSI, brief symptom inventory; CG, control group; COPSOQ II, Copenhagen Psychosocial Questionnaire; 4DKL, Four-Dimensional Symptoms Questionnaire; EQ-5D, EuroQol 5-dimension Health-Related Quality of Life Instrument; GHQ-12, 12-tem General Health

continued

	ling*/	triion) and ess at 112 112 118 50 118 50 118 50 118 70 70 70 70 70 70 70 70 70 70 70 70 70	eed of p. tion
	/ of screer ntion	Significant intervention effect in decreasing depression (both HADS-D and BDI-II) and psychological distress at both 6 months and 12 months. Significant intervention effect on sickness absence duration at 12 months, but not 18 months. No effect on frequency or long-term absence. No effect observed for work-related variables (job demands, decision latitude, social support, job insecurity) nor for self-rated health.	Lexis et al ³⁸ observed no effect on sickness absence duration, frequency, or risk of long-term absence at 5 years follow-up. A significant effect favouring intervention observed for termination of employment.
	Efficacy of sintervention		Lexis et a1 ²⁸ obs no effect on sich absence duratio frequency, or ris forgrem abser at 5 years follow A significant eff favouring interv observed for ter of employment.
	of interest	Mental health symptoms: depression (HADS-D, BDI-II), psychological distress (BSI). Sidkness absence: Sidkness absence: incidence of long-term absence (individual record linkage using company registers of certified sickness absence). Quality of life and functioning: self-rated health (SF-36). Mork-related; job health (SF-36). hord, job insecurity (VCQ), job insecurity (VCQ), job insecurity	sence: equency, flong-term dividual ge using gisters sickness d: of t contract egisters).
	Outcomes of interest Efficacy of screening*/ (scale)	Mental health symptoms: depression (HADS-D, BDI-II), psychological distress Sickness absence: duration, frequency, incidence of long-term absence (individual record linkage using company registers of certified sickness absence). Quality of life and functioning: self-rated health (SF-36). Work-related: job demands, decision latitude, social support (JCQ), job insecurity (VBBA).	Sickness absence: duration, frequency, incidence of long-term absence (individual record linkage using company registers of certified sickness absence). Work-related: termination of employment contract (company registers).
	ù.	. ig	
	Treatment description; delivery; adherence (% of participants)	Individual psychological treatment (PST and CBT). Delivered face-to-face in seven standardised 45 min sessions (+up to five additional sessions if needed); delivered by external psychologists that regularly provided psychological healthcare for the company; 55%.	
	Treatm delive (% of		1
nt	urement intion;	-month and s; s; ical care as ust	and 5-year
o treatme	Study design; measurement time points; intervention; control group	RCT; Baseline, 6-month, 12-month and 18‡-month follow-ups; screening+psychological treatment; screening+care as usual	2-year, 3-year, 4-year and 5-year follow-up
location t	Study design; time points; ir control group	RCT; Baseline, 18#-mont screening treatment	2-year, 3-y follow-up
and/or al	Sample size; gender (% male); mean age (years)	% %	
c, advice	Sample sizender (% male); mean age (years)	IG: n=69, 60.90% 48.41 CG: n=70 61.40% 47.07	1
/ feedback	ocess	N=23 973 invited to complete screening (completed by n=9157). Those screening 'at-risk' of sickness absence and depression symptoms on the HAD-D (n=211) (and who were not absent from work, not pregnant, not receiving treatment at the time of screening) were invited to complete a baseline questionnaire (assessing BDI-II among others). Eligible responders (n=139) were randomised.	
llowed by	Screening process	N=23 973 invited to complete screening (complete screening (completed by n=9157). Those screening 'at-risk' of sickness absence and reporting mild-severe depression symptoms on the HAD-D (n=211) (and who were not absent from work, not pregnant, not receiving treatment at the time of screening) were invited to complete a baseline questionnaire (assessing BDI-II among others). Eligible responde (n=139) were randomises	
ening fc	Sc	sted	I
ating scre	Screening tool; delivery	Balansmeter, 34 items assessing multiple health domains including mental health; Delivered by occupational health service from participating company using posted questionnaire.	
ies evalu	Screenir delivery		1
ided stud		of large npany nployed, no vork hours work hours	
Characteristics of included studies evaluating screening followed by feedback, advice and/or allocation to treatment	Population	Employees of large banking company (formally employed, not specified if full time/part time, mean work hours/week≈35).	
racteristi			
	Study characteristics	Lexis <i>et al,†</i> The Netherlands in 2007 ³⁸	Klasen e <i>t al</i> H ³⁶
Table 2	Study	Nethe	Klasen

General General Court of Council Cou
Participants offered Mental health Description Pasteline, 3-month, 6-month Core of online self-help Symptoms: depression
3-month and 6-month follow-ups. — User satisfaction (participant perspectives on screening including usefulness of advice/e-mental health programme provided, acceptability of feedback, perceived efficacy or the advice/e-mental health programme, and programme, and preferences regarding future screening).

Table 2 continued								
Study characteristics	Population	Screening tool; delivery	Screening process	Sample size; gender (% male); mean age (years)	Study design; measurement time points; intervention; control group	Treatment description; delivery; adherence (% of participants)	Outcomes of interest (scale)	Outcomes of interest Efficacy of screening*/ (scale)
Wang et al; USA in 2004 ⁴⁵ Workers from various large companies/ industries enrolled in behavioural healthcar provider (formally employed full-time mean work hours/ week≈42).	ls Workers from various large companies/ industries enrolled in a behavioural healthcare provider (formally employed full-time mean work hours/ week≈42).	Two-phase screening: (1) Health Risk Appraisal (screening for psychological distress using K6) followed by (2) more specific assessment of depression using the QIDS-SR; Delivered by the behavioural healthcare company via telephone.	Phase (1) invited N=113 843 via targeted email, N≈150 000 via company- wide email, and N=1 14 635 via healthcare member mail survey. Those interested and screening positive with healthcare coverage (n=7978) were invited via letter/ telephone to participate in phase (2). In phase (2), those screening positive (without history of mania, substance dependence, suicidal ideation/attempts, suicidal ideation/attempts, vere randomised.	IG: n=304 29.30% 40.70 CG: n=300 42.40	RCT; baseline, 6, 12 months; screening+telephone intervention programme; screening+care as usual.	Intervention involved assessment, facilitated appropriate inperson treatment (ie, psychotherapy/medication), and audherence. Those declining in-person treatment offered structured psychotherapy intervention via telephone. All sent psychoeducational workbook; Delivered by mental health professionals employed by the healthcare provider who received training/supervision from research team; 90% completed initial care management contact.	Mental health symptoms: depression (QIDS-SR) Work-related: productivity including hours, performance, turnover, incidents (HPQ)	Significant intervention effect at 6 months and 12 months on decrease in depression severity. Significant intervention effect at 12 months on proportion of participants with improved symptoms/ recovery. Significant intervention effect at 6 months and 12 months on effective hours worked and role retention. No effect on actual hours worked, job performance or incidents.
Addley <i>et al;***</i> UK in 2009 ⁴³	Administrative and executive grade employees within civil service (formally employed, 87% full time).	Health risk appraisal ('LPAA') assessing multiple health domains including stress; delivered by the company occupational health service.	N=1503 invited to complete baseline questionnaire. From the n=334 who completed, n=180 were randomised. Those allocated to intervention completed the intervention completed the LPAA, which provides a printout of an individual's health risk profile and general advice. Those allocated to control received no LPAA or subsequent intervention.	IG—group A: n=41 49.00% 51% aged 25-44 CG: n=48 46.00% 50% aged 25-44	RCT; baseline and 12 months; IG—group A: screening+healthworks; no intervention	IG—group A received 45 min HRA assessment, feedback, 'Healthworks' half-day health and well-being education programme, access to lifestyle modules, and up to 12 months of health coaching, Delivered by the company occupational health service and company sport organisation; all attended healthworks programme	Mental health symptoms: psychological distress (GHQ-12). Positive mental health: well-being (WHO-5 and MHC-5F). Work-related outcomes: work ability (WAI) and job satisfaction (single item).	No effect of either intervention on any outcome variables.

^{*}A significant intervention effect refers to instances where a study reported a significant difference in a particular outcome between intervention and control groups comparing preintervention and postintervention scores on that outcome. ± 18 tKlasen et al³⁶ reports results of (Kant et al³⁷ (see table 1) and Lexis et al³⁸ at 2-5 years follow-up (in 1-year increments). #Sickness absence only data for 12-month and 18-month follow-up only.

SGärtner et al⁴⁰ (see table 1) and Boiler et al⁷³ eport revaluations from the one, three-armed trial 'Mental Vitality @ Work' trial. As such, the control groups between these two studies are the same.

^{**}Three arm trial comparing two interventions to control, both reported in the one paper. Results from other intervention arm are reported in table 1. Note the Cochrane recommended formula for calculating SD from SEs was applied to report additional data from the intervention groups reported in Gärtner et af 40 and Boiler et al. 39 extracted quantitative data from this study.

Questionnaire; IG, intervention group; JCQ, Job Content Questionnaire; KG, Kessler Psychological Distress Scale; LPAA, Lifestyle and Physical Activity Assessment; MHC-5F, Mental Health Continuum Short Form; PST, problem-solving therapy; QIDS-5R, Quick Inventory of Depressive Symptomatology-Self Report; RCT, randomised controlled trial; SF-36, 36 Item Short Form Survey; UWES-9, The Utrecht Work Engagement Scale; VBBA, Questionnaire on the Experience and Evaluation of Work; WAI, Work Ability Index; WHS, Work Health Surveillance. BDI-II, Beck Depression Inventory; BSI, Brief Symptom Inventory; CBT, cognitive—behavioural therapy; CG, control group; GHQ-12, General Health Questionnaire; HADS, Hospital Anxiety and Depression Scale; HPQ, Health and Productivity

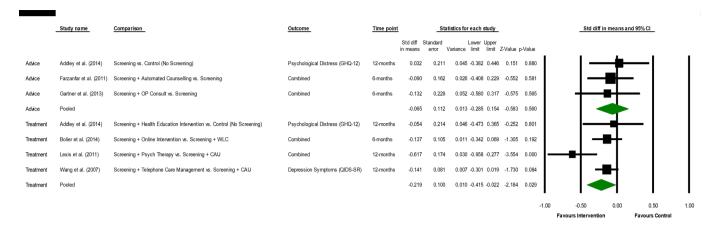


Figure 2 Forest plots of the effects of screening followed by advice and screening followed by treatment on employee reported mental health symptoms. CAU, Care as Usual; GHQ-12, 12-Item General Health Questionnaire; QIDS-SR, Quick Inventory of Depressive Symptomatology-Self Report; WLC, Wait List Control.

CI -0.29 to 0.15), indicating a null effect of screening followed by advice on employee reported mental health outcomes (table 3). No evidence of heterogeneity was observed (Q=0.32; p=0.853). Neither funnel plot nor Egger's test of the intercept (t=0.13; p=0.915) demonstrated any evidence of publication bias. Combining the four studies evaluating screening followed by treatment resulted in a pooled SMD of d=-0.22 (95% CI -0.42 to -0.02) indicating a reduction in mental health symptoms favouring the intervention. Moderate, but non-significant, heterogeneity was detected in this analysis (Q=7.07; p=0.070). Publication bias was not observed (t=0.70; p=0.558; visual inspection of plot) and the fail-safe number was nine. Although sensitivity analysis by risk of bias and subgroup analyses and were planned a priori, these were not performed given the small number of eligible studies identified.

The pooled effect of screening followed by advice on sickness absence duration up to 12 months follow-up was not significant (d=0.06 (95% CI -0.22 to 0.34)). One of these trials reported a marginally significant difference in mean days of sickness absence at long-term follow-up (5 years) favouring the intervention (see Klasen et al³⁶). Only one study evaluating screening followed by treatment assessed sickness absence, 38 indicating a significant reduction in sickness absence favouring the intervention at 12 months (d=-0.38 (95% CI -0.71 to -0.04)) that was attenuated at 5-year follow-up.36 Pooled analysis of impaired work functioning found a small and significant decrease (ie, better work functioning) favouring screening followed by advice (d=-0.27 (95% CI -0.49 to -0.05)) at 6-month follow-up. However, screening followed by advice appeared less effective when pooling positively balanced work-related outcomes (including work performance and satisfaction; d=-0.03 (95%) CI - 0.42 to 0.36)). Finally, the pooled intervention effect for screening plus treatment studies on positively balanced workrelated outcomes (including productivity, job satisfaction, work ability and engagement) showed a small but not significant effect favouring intervention (d=0.24 (95% CI -0.04 to 0.52)).

User satisfaction was not compared between intervention and control groups in any trial. Farzanfar *et al*⁴⁴ reported that 76% of intervention participants found screening informative, 65% found it very or somewhat useful, and 47% agreed that the system reduced their visit time with their doctor. 44 Additionally, Ketelaar *et al* found that 60% of participants (n=9) from Gartner *et al* who received advice from an occupational physician claimed that it helped improve their mental health/work

functioning, and 37% (n=41) would appreciate being offered the screening intervention in the future. No participants (0 from 4) from Boiler *et al* reported that the e-mental health treatment intervention helped improve their mental health/work functioning, while only 33% (n=23) indicated appreciation of the screening intervention in the future. Another trial found that those receiving face-to-face screening and consultation with a physician reported greater trust in that physician compared with those who completed targeted screening online. ⁴⁶

Neither screening followed by advice (d=0.06; 95% CI -0.20 to 0.31)) or screening followed by treatment (d=0.14 (95% CI -0.04 to 0.33)) improved employee reported positive mental health at longest reported follow-up. Similar null effect for quality of life were observed. Finally for help-seeking, only one trial evaluating screening followed by advice reported a significant intervention effect at 3-month follow-up (d=0.32; (95% CI 0.02 to 0.62)) that was no longer observed at 6 months (d=-0.18 (95% CI -0.49 to 0.13)). No study reported instances of participant reported harms and adherence rates are reported in tables 1 and 2 for each study.

There was a low level of certainty about the lack of effect of screening followed by advice on employee mental health symptoms (table 3; online supplemental information 3). Similarly, the small positive impact of screening followed by treatment on employee mental health symptoms was rated with low certainty. Certainty ratings for all other outcomes for both screening approaches were either low or very low.

DISCUSSION

While mental health screening is increasingly implemented in workplaces, this review identified surprisingly few controlled trials evaluating the efficacy of this intervention. Critically, this review identified 8 trials (reported across 11 studies) and observed considerable variation in screening implementation. The pooled effect of the available data showed that screening augmented with feedback and advice had no detectable effect on employee mental health symptoms. Results from studies evaluating screening augmented with allocation to specific treatment interventions showed a small positive effect in reducing employee reported mental health symptoms, though with only a low level of certainty regarding this effect. Together these results suggest that direct referral to access postscreening treatment interventions can add value to the process of screening as an approach to

Table 3 Meta-analysis results describing pooled effect of workplace mental health screening followed by advice or treatment on outcomes of interest

			Cohen's d			
		N studies	(95% CI)	P value	Heterogeneity (I ²)	Certainty rating (GRADE)*
Screening+advice	Mental health symptoms (combined)	3	-0.07 (-0.29 to 0.15)	0.560	0	⊕⊕OO LOW†‡
	Work-related (sickness absence duration)	2	0.06 (-0.22 to 0.34)	0.675	75.88	⊕OOO VERY LOW†‡§
	Work-related (impairment)	2	-0.27 (-0.49 to -0.05)	0.018	0	⊕000
	Work-related (positive)	2	-0.03 (-0.42 to 0.36)	0.881	68.81	VERY LOW†‡§¶
	User satisfaction	2	-	-	_	⊕OOO VERY LOW†‡¶
	Positive mental health (combined)	2	0.06 (-0.20 to 0.31)	0.659	0	⊕⊕OO LOW†‡
	QoL and functioning	1	Not reported	-	-	⊕OOO VERY LOW†‡
	Help-seeking**	1	-0.18 (-0.49 to 0.13)	0.250	-	⊕⊕oo low‡¶
Screening+treatment	Adverse effects	0	_	-	_	-
	Mental health symptoms (combined)		-0.22 (-0.42 to -0.02)	0.029	57.59	⊕⊕OO LOW†§
	Work-related (sickness absence duration)††	1	-0.38 (-0.71 to -0.04)	0.029	-	⊕OOO VERY LOW†‡
	Work-related (impairment)	0	_	-	_	-
	Work-related (positive)	3	0.24 (-0.04 to 0.52)	0.093	75.62	⊕OOO VERY LOW†‡§¶
	User satisfaction	1	-	-	_	⊕OOO VERY LOW‡¶
	Positive mental health (combined)	2	0.14 (-0.04 to 0.33)	0.135	0	⊕⊕OO LOW†‡
	QoL and functioning	1	Not reported	_	_	⊕OOO VERY LOW†‡
	Help-seeking	0	_	_	-	-
	Adverse effects	0	_	_	_	_

^{*}GRADE Levels of Certainty: HIGH $\oplus \oplus \oplus \oplus$: Very confident that the true effect lies close to that of the estimate of the effect. MODERATE $\oplus \oplus \oplus \ominus$: Moderately confident in the effect estimate: the true effect is likely to be close to the estimate of the effect, but there is a possibility that it is substantially different. LOW $\oplus \oplus \ominus$: Confidence in the effect estimate is limited: the true effect may be substantially different from the estimate of the effect. VERY LOW $\oplus \ominus$: Very little confidence in the effect estimate: the true effect is likely to be substantially different from the estimate of effect.

reduce mental health symptoms in workers. However, this is not observed when only providing screened individuals with information about what referral options are available. This review also identified extremely limited data on the effect of workplace mental health screening on work-related outcomes and the few trials that recorded user-satisfaction outcomes produced mixed results.

The key finding from this study is that mental health screening programmes, when paired with feedback and advice but not direct access to new or different treatment programmes, does not lead to improvements in employee mental health or reduce sickness absence. This is a challenging finding as mental health screening and advice as a stand-alone approach (not paired with direct access to an intervention) is increasingly implemented in workplaces. One explanation for the apparent lack of effect for

mental health screening is a low adherence to the advice offered to workers in the absence of direct access to a specific treatment. Trials assessing this screening implementation method often did not comprehensively assess or report the type and extent of advice provided to participants, nor what proportion of participants went on to receive referred treatments. One trial evaluating screening followed by advice, and/or referral noted that approximately one in six participants followed an intervention after screening.⁴² Another reported that 151 employees screened positive, but only 51 visited their occupational physician.⁴⁰ Of these, only 18 reported having received advice.⁴¹ Overall, while this approach aims to show workers experiencing mental health symptoms where they can seek help, it concurrently places the onus on the individual worker to action the advice received. Barriers preventing individuals

[†]Downgraded due to risk of bias.

[‡]Downgraded due to imprecision.

[§]Downgraded due to inconsistency.

[¶]Downgraded due to indirectness.

^{**}Effect size at 6-month follow-up tabulated, however, at 3 months, d=0.32 (0.02-0.62); p=0.036.

^{††12} months data reported. Effect attenuated at 5-year follow-up, d=0.11 (-0.34 to 0.55); p=0.634. Longest follow-up period reported by each study contributed to meta-analysis across all outcomes. Outcomes with only one study were not meta-analysed, but raw data were extracted and converted into a standardised mean difference (Cohen's d) from that single study.

GRADE, Grading of Recommendations Assessment, Development and Evaluation.

accessing treatment such as stigma or availability and cost^{47 48} may remain, in turn, preventing individuals to action referrals provided. Providing direct access to relevant interventions/ treatments may overcome this.

This review did find low certainty evidence for a small beneficial effect of screening augmented with access to new treatments. Cognitive-behavioural therapy (CBT)-based interventions have been effective at reducing employee mental health symptoms in previous reports.¹⁴ This review observed similar findings in that the two trials incorporating CBT components produced the strongest effects on employee mental health outcomes. 38 45 While a pooled effect size of d=0.2 may be small, existing research on workplace interventions aimed at preventing depression report similar sized effects. 15 Even a small improvement in employee reported mental health symptoms may have an important impact on the performance and functioning of employees as well as an organisation, particularly where individuals are not reporting clinical levels of symptoms. However, whether screening adds to this intervention effect, over and above what may have been observed if these CBT-based interventions were offered to any worker who felt they may benefit, remains unclear.

It is also worth considering how the effect of screening augmented with an intervention like CBT compares to other workplace mental health interventions. Evidence shows that interventions targeting the work environment and broader organisational systems such as flexible work arrangements, 49 participatory interventions targeting job design, 50 and improvements to workload and scheduling⁵¹ are associated with improvements in mental health symptoms. Further, manager mental health training has been found to improve managers' attitudes towards mental health and their application of behaviours to better support the mental health of their staff. 52-55 Information obtained via mental health screening may highlight where to direct evidence based interventions (eg, in specific units/ departments that may have higher symptom levels) that may, in turn, improve mental health outcomes. However, the accuracy of workplace mental health screening may limit the utility of this approach. Here, confidentiality is a key consideration for many workers, and if not adequately addressed, may motivate underreporting of symptoms.²

The evidence included in this review has several limitations. First, the level of confidentiality for workers screening responses in the trials identified in this review was difficult to determine. Many of the included trials used screening administered by occupational health services of participating organisations, which may be interpreted by employees as an employer-administered survey. Therefore, included data may be prone to a selfcensoring bias and potentially attenuated reporting because of employees' perception that their employers will be able to access their responses. Indeed, one included study found that only 5% of participants reported not knowing (or not having met previously) the occupational physician conducting screening related consultations, yet around 50% had known them for 5 years or more. 46 Second, the type of feedback and advice provided to participants was not clear. Whether this feedback was generic or tailored to participants' screening responses may have important implications on their propensity to action the feedback received. Further research examining how best to provide feedback to create behaviour change conducive to improving mental health is warranted. Additionally, only included two trials included underwent cost-effectiveness analysis, one indicating favourable results^{56 57} and another indicating no cost-benefit.⁴² Future work in both research and industry should examine if the negligible benefits of screening are worth the costs of implementation.

The included trials also evaluated screening as a one-off intervention with relatively short-term follow-up measurement points ranging between 6 months and 12 months. It may be that study measurement time points informing this result may not have been long enough for changes in mental health symptoms to be observable. For example, mental healthcare shortages may delay engagement with professional care referred during screening. It is important to note here, however, that two trials did provide 5-year follow-up sickness absence data, indicating negligible benefits of both screening followed by advice and by treatment.³⁶ User satisfaction with the screening programmes yielded mixed results, which somewhat opposed the wider literature reporting confidentiality issues when screening for mental health at work. Finally, the overall body of research identified is very diverse, with screening approaches, intervention delivery and assessed outcomes varying between trials.

The review process used was also not without limitations. First, given the small body of research identified, the metaanalyses conducted produced imprecise pooled estimates with wide CIs. Performing meta-analyses on a small body of studies has the potential to inflate the results generated. This review was also unable to perform sensitivity analyses by risk of bias, which limited the certainty of our findings as many trials were at risk of bias. Second, unpublished data from screening trials not registered on CENTRAL were not considered in this review. A systematic review investigating workplace suicide prevention reports that many studies in such area are not reported in academic literature. 58 It is plausible that this may be the case here given widespread use of screening in industry. Finally, this review excluded trials involving military populations. While it may not be appropriate to extrapolate the findings from military-based screening onto general worker populations, much of the highquality research in this area has been performed in such population. However, it is worth noting that our results finding that screening alone does not benefit mental health, aligns with that of the largest study of mental health screening in the military.²⁸

CONCLUSION

In summary, the currently available evidence suggests that unless workplace mental health screening is paired with access to post-screening treatment interventions, there is no indication that screening alone improves employee mental health. Interventions that prevent and promote mental health in the workplace are an important public health priority. This review serves as a call to action for further comprehensive evaluation of screening and other common workplace interventions aimed at improving the mental health of employees.

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Acknowledgements We would like to acknowledge Gergo Baranyi (WHO) and Katherine Petrie (Black Dog Institute) for their assistance with the development of the search strategy and terms used throughout this review.

Contributors JS implemented and oversaw the review process, drafted and finalised the protocol, conducted the search, conducted screening and risk of bias assessment, conducted quantitative and GRADE analyses, and produced the initial draft and revised the paper. AG conducted screening and risk of bias assessment, secured funding, drafted, and revised the paper. MD secured funding, drafted, and revised the paper. SH and SM conducted screening, risk of bias assessment, and data extraction, and revised the paper. TB drafted the protocol and drafted and revised the paper. AM and AA scoped the research question, reviewed the protocol and drafted and revised the paper. SBH and RAB secured funding, conceptualised the review, implemented and oversaw the review process, conducted GRADE analysis, and drafted and revised the paper.

Funding JS, AG, MD, TB, RAB and SBH are supported by funding from the iCare Foundation (No. RG193295). SBH is also supported by a National Health and Medical Research Council (NHMRC) investigator grant (No. 1178666). RAB is supported by a NHMRC Grant (No. 1173921). This work was commissioned by the WHO as part of the Guidelines for Mental Health at Work (No. not applicable).

Disclaimer The author is a staff member of the World Health Organization. The author alone is responsible for the views expressed in this publication and they do not necessarily represent the views, decisions or policies of the World Health Organization.

Competing interests JS, SH, SM, AG, MD, TB and SBH are employed by the Black Dog Institute, a not-for-profit research institute that provides mental health training to a range of organisations.

Patient consent for publication Not applicable.

Provenance and peer review Not commissioned; externally peer reviewed.

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Database	Population AND	Intervention AND	Study Design/Control AND	Outcomes
PubMed	("Occupational Groups"[Mesh]	(screen*[tiab] OR	"Randomized Controlled Trial"[Publication Type] OR	"Mental Disorders"[Mesh] OR
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	OR "enterprise*"[tiab] OR	check[tiab] OR	"Non-Randomized Controlled Trials as Topic"[Mesh]	"Psychology, Industrial"[Mesh] OR
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	"employee*"[tiab] OR	detection[tiab])	"RCT"[tiab] OR	"affective disorder*"[tiab] OR
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				"helpseek*".ti,ab. OR "help seek*".ti,ab. OR "help-seek*".ti,ab. OR "seek help".ti,ab. OR "seeking help".ti,ab. OR "seek treatment".ti,ab. OR "seeking treatment".ti,ab. OR "treatment seeking".ti,ab. OR "help seeking behav*".ti,ab.
EMABSE (Ovid)	"named groups by occupation".sh. OR "Occupational Health".sh. OR "enterprise*".ti,ab. OR "business*".ti,ab. OR "employed".ti,ab. OR "employee*".ti,ab. OR "employee*".ti,ab. OR "employment*".ti,ab. OR "informal sector*".ti,ab. OR "informal work*".ti,ab. OR "laborer*".ti,ab. OR "labourer*".ti,ab. OR "labourer*".ti,ab. OR "professional*".ti,ab. OR "professional*".ti,ab. OR "professional*".ti,ab. OR "vocation*".ti,ab. OR "vocation*".ti,ab. OR "vocation*".ti,ab. OR "voration*".ti,ab. OR "voration*".ti,ab. OR "voration*".ti,ab. OR "voration*".ti,ab. OR "workforce".ti,ab. OR "workforce".ti,ab. OR "workplace*".ti,ab. OR "worksite*".ti,ab. OR "worksite*".ti,ab. OR "disaster responder*".ti,ab. OR	(screen*.ti,ab. OR monitoring.ti,ab. OR check.ti,ab. OR check-up.ti,ab. OR surveillance.ti,ab. OR detection.ti,ab.) AND ("employee*".ti,ab. OR "laborer*".ti,ab. OR "labourer*".ti,ab. OR "personnel*".ti,ab. OR "professionals".ti,ab. OR "staff".ti,ab. OR "worker*".ti,ab. OR "workforce".ti,ab. OR "workplace*".ti,ab. OR "work place*".ti,ab. OR "worksite*".ti,ab.)	"Randomized Controlled Trials as Topic".sh. OR "Non-Randomized Controlled Trials as Topic".sh. OR "Random Allocation".sh. OR "RCT".ti,ab. OR "randomized controlled trial".ti,ab. OR "randomized controlled trial".ti,ab. OR "non-randomized controlled trial".ti,ab. OR "non-randomized controlled trial".ti,ab. OR "non randomized controlled trial".ti,ab. OR "non randomized controlled trial".ti,ab. OR "non randomized controlled trial".ti,ab. OR "random allocation".ti,ab. OR "random assignment".ti,ab. OR "randomized".ti,ab. OR "quasi-experiment*".ti,ab. OR "quasi experiment*".ti,ab. OR "control group".ti,ab. OR "control group".ti,ab. OR "wait-list control".ti,ab. OR "wait-list control".ti,ab. OR "control condition".ti,ab. OR "control condition".ti,ab.	"Mental Disease".sh. OR "Mental Health".sh. OR "mental stress".sh. OR "adjustment".ti,ab. OR "affective disorder*".ti,ab. OR "anxiet*".ti,ab. OR "bipolar*".ti,ab. OR "burn out*".ti,ab. OR "burnout*".ti,ab. OR "burnout*".ti,ab. OR "cMD".ti,ab. OR "depressi*".ti,ab. OR "eating disorder*".ti,ab. OR "mental disorder*".ti,ab. OR "mental health*".ti,ab. OR "mental illness*".ti,ab. OR "mood disorder*".ti,ab. OR "obsessive compulsive disorder*".ti,ab. OR "ocd".ti,ab. OR "panic disorder*".ti,ab. OR "post traumatic*".ti,ab. OR "psychiatric disease*".ti,ab. OR "psychiatric disease*".ti,ab. OR "psychiatric disorder*".ti,ab. OR "psychiatric disorder*".ti,ab. OR "psychiatric disorder*".ti,ab. OR "psychological disorder*".ti,ab. OR "psychological disorder*".ti,ab. OR "psychological distress*".ti,ab. OR

"doctor*".ti,ab. OR	"cobigophron*" ti oh CD
,	"schizophren*".ti,ab. OR
"emergency service*".ti,ab. OR	"stress*".ti,ab.
"emergency responder*".ti,ab.	
OR	OR
"emergency medical".ti,ab. OR	
"firefighter*".ti,ab. OR	"User satisfaction".ti,ab. OR
"fire fighter*".ti,ab. OR	"acceptability".ti,ab. OR
"first responder*".ti,ab. OR	"feasibility".ti,ab.
"general practitioner*".ti,ab. OR	
"health care provider*".ti,ab. OR	OR
"healthcare provider*".ti,ab. OR	
"humanitarian aid*".ti,ab. OR	"Absenteeism".sh. OR
"humanitarian relie*".ti,ab. OR	"Employment".sh. OR
"humanitarian service*".ti,ab. OR	"Job Satisfaction".sh. OR
"humanitarian worker*".ti,ab. OR	"Medical Leave".sh. OR
"medical resident*".ti,ab. OR	"Retirement".sh. OR
"medic".ti,ab. OR	"Work Capacity".sh. OR
"medics".ti,ab. OR	"absenteeism*".ti,ab. OR
"nurse*".ti,ab. OR	"back to work".ti,ab. OR
"nursing".ti,ab. OR	"early retir*".ti,ab. OR
"paramedic*".ti,ab. OR	"effectiveness".ti,ab. OR
"police*".ti,ab. OR	"employabil*".ti,ab. OR
"police m*".ti,ab. OR	"employment status*".ti,ab. OR
"police wom*".ti,ab. OR	"job length*".ti,ab. OR
"police officer*".ti,ab. OR	"job retenti*".ti,ab. OR
"firem*".ti,ab. OR	"job satisf*".ti,ab. OR
"fire m*".ti,ab. OR	"work satisf*".ti,ab. OR
"fire wom*".ti,ab. OR	"medical certificate*".ti,ab. OR
"physician*".ti,ab. OR	"presenteeism*".ti,ab. OR
"relief work*".ti,ab. OR	"productivit*".ti,ab. OR
"rescuer*".ti,ab. OR	"prolonged work*".ti,ab. OR
"rescue work*".ti,ab.	"prolonging work*".ti,ab. OR
	"resignati*".ti,ab. OR
	"return to work".ti,ab. OR
	"sick leav*".ti,ab. OR
	"sickness absen*".ti,ab. OR
	"sickness presen*".ti,ab. OR
	"sick listing*".ti,ab. OR
	"sustainable work*".ti,ab. OR
	"sustained work*".ti,ab. OR
	"unemploy*".ti,ab. OR
	"work absence*".ti,ab. OR
	WORK absence . ayas. On

"work abilit*" ti,ab. OR "work disabilit*" ti,ab. OR "work finatit* ti,ab. OR "work finatit* ti,ab. OR "work finatit* ti,ab. OR "work participal*" ti,ab. OR "work participal*" ti,ab. OR "work performant "i,ab. OR "turn over "i,ab. OR "turn over "i,ab. OR "drop out" ti,ab. OR "drop out" ti,ab. OR "drop out" ti,ab. OR "Satis faction "sh. OR "Satis faction" sh. OR "Satis faction" sh. OR "Self Concept" sh. OR "Self Control" sh. OR "iffe satis* ti,ab. OR "iffe satis* ti,ab. OR "iffe satis* ti,ab. OR "purpose in life 'ti,ab. OR "positive affect" ti,ab. OR "positive amotion" ti,ab. OR "positive emotion" ti,ab. OR "self concept" ti,ab. OR "self cate tire 'ti,ab. OR "self esteem" ti,ab. OR "self esteem" ti,ab. OR "well being" ti,ab. OR "well being" ti,ab. OR "well being" ti,ab. OR	
"work disabilit" "tj.ab. OR "work function" "tj.ab. OR "work function" "tj.ab. OR "work performan" tj.ab. OR "work performan" tj.ab. OR "turn over" tj.ab. OR "turn over" tj.ab. OR "drop out" tj.ab. OR "saltisaction" sh. OR "saltisaction" sh. OR "self control" sh. OR "life engag" tj.ab. OR "life engag" tj.ab. OR "life engag" tj.ab. OR "meaning of life" tj.ab. OR "purpose in life" tj.ab. OR "purpose in life" tj.ab. OR "positive affect" tj.ab. OR "positive ention" tj.ab. OR "positive ention" tj.ab. OR "positive ention" tj.ab. OR "positive ention" tj.ab. OR "self control" tj.ab. OR "self esteem" tj.ab. OR "well being" tj.ab. OR	
"work engage" ti,ab. OR "work participati" ti,ab. OR "work participati" ti,ab. OR "work performan" ti,ab. OR "work retention" ti,ab. OR "turnover" ti,ab. OR "turnover" ti,ab. OR "drop out" ti,ab. OR "dropout" ti,ab. OR "dropout" ti,ab. OR "optimism" sh. OR "satisfaction" sh. OR "self concept" sh. OR "self concept" sh. OR "life engage" ti,ab. OR "life engage" ti,ab. OR "life engage" ti,ab. OR "meaning of life" ti,ab. OR "purpose in life" ti,ab. OR "purpose in life" ti,ab. OR "purpose un life" ti,ab. OR "positive affect" ti,ab. OR "positive ention" ti,ab. OR "positive ention" ti,ab. OR "self control" ti,ab. OR "self efficac" ti,ab. OR	
"work function" "I,lab. OR "work performan" "i,lab. OR "work performan" "i,lab. OR "turnover" ",liab. OR "turnover" ",liab. OR "drop out" ",liab. OR "drop out" ",liab. OR "drop out" ",liab. OR "drop out" ",liab. OR "Satisfaction" sh. OR "satisfaction" sh. OR "self Control" sh. OR "self Control" sh. OR "life engag" ",liab. OR "infe engag" ",liab. OR "meaning of life ",liab. OR "purpose in life ",liab. OR "purpose in life ",liab. OR "positive affect" ",liab. OR "positive ention" ",liab. OR "positive ention" ",liab. OR "positive ention" ",liab. OR "self concept" ",liab. OR "self esteem" ",liab. OR "self esteem" ",liab. OR "self esteem" ",liab. OR "self esteem" ",liab. OR "well being" ",liab. OR	"work disabilit*".ti,ab. OR
"work function" "I,lab. OR "work performan" "i,lab. OR "work performan" "i,lab. OR "turnover" ",liab. OR "turnover" ",liab. OR "drop out" ",liab. OR "drop out" ",liab. OR "drop out" ",liab. OR "drop out" ",liab. OR "Satisfaction" sh. OR "satisfaction" sh. OR "self Control" sh. OR "self Control" sh. OR "life engag" ",liab. OR "infe engag" ",liab. OR "meaning of life ",liab. OR "purpose in life ",liab. OR "purpose in life ",liab. OR "positive affect" ",liab. OR "positive ention" ",liab. OR "positive ention" ",liab. OR "positive ention" ",liab. OR "self concept" ",liab. OR "self esteem" ",liab. OR "self esteem" ",liab. OR "self esteem" ",liab. OR "self esteem" ",liab. OR "well being" ",liab. OR	"work engag*".ti,ab. OR
"work performan":ti,ab, OR "work performan":ti,ab, OR "turnover":ti,ab, OR "turnover":ti,ab, OR "drop out":ti,ab, OR "optimism":sh, OR "Satisfaction":sh, OR "Self Control":sh, OR "life engag,"ti,ab, OR "life engag,"ti,ab, OR "life satisf":ti,ab, OR "meaning of life":ti,ab, OR "purpose in life":ti,ab, OR "purpose in life":ti,ab, OR "positive affect":ti,ab, OR "resilien":ti,ab, OR "self control":ti,ab, OR "self concept":ti,ab, OR "self settem":ti,ab, OR "well being":ti,ab, OR	
"work performan": ti,ab. OR "work retention": ti,ab. OR "turn over": ti,ab. OR "drop out": ti,ab. OR "drop out": ti,ab. OR "dropout": ti,ab. OR "Optimism": sh. OR "Satisfaction": sh. OR "Self Concept": sh. OR "Self Control": sh. OR "life engag": ti,ab. OR "life engag": ti,ab. OR "meaning of life": ti,ab. OR "purpose in life": ti,ab. OR "positive affect": ti,ab. OR "positive affect": ti,ab. OR "positive affect": ti,ab. OR "self control": ti,ab. OR "esliene": ti,ab. OR "self control": ti,ab. OR "self control": ti,ab. OR "self efficac": ti,ab. OR	
"work retention".ti,ab. OR "turn over".ti,ab. OR "turn over".ti,ab. OR "drop out".ti,ab. OR "drop out".ti,ab. OR "dropout".ti,ab. OR "optimism".sh. OR "Satisfaction".sh. OR "Self Concept".sh. OR "Self Concept".sh. OR "life ansatist".ti,ab. OR "life satist".ti,ab. OR "life satist".ti,ab. OR "meaning of life".ti,ab. OR "purpose in life".ti,ab. OR "purpose in life".ti,ab. OR "purpose in life".ti,ab. OR "purpose in life".ti,ab. OR "positive affect".ti,ab. OR "positive affect".ti,ab. OR "self concept".ti,ab. OR "self concept".ti,ab. OR "self concept".ti,ab. OR "self effice.".ti,ab. OR	
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"drop out" "ti,ab. OR "dropout" "ti,ab. OR "dropout" "ti,ab. OR "Satisfaction".sh. OR "Self Concept".sh. OR "Self Concept".sh. OR "Iffe engag" "ti,ab. OR "Iffe engag" "ti,ab. OR "Iffe engag" "ti,ab. OR "Iffe engag" "ti,ab. OR "meaning of life" ti,ab. OR "purpose in life" ti,ab. OR "purpose in life" ti,ab. OR "positive emotion" "ti,ab. OR "positive emotion" "ti,ab. OR "resilien" "ti,ab. OR "self concept" "ti,ab. OR "self concept" ti,ab. OR "self esteem" "ti,ab. OR "well beingt" "ti,ab. OR "well beingt" "ti,ab. OR "well beingt" "ti,ab. OR "well beingt" "ti,ab. OR "Quality of Life".sh. OR	
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"self esteem*".ti,ab. OR "swb".ti,ab. OR "well being*".ti,ab. OR "wellbeing*".ti,ab. OR "Quality of Life".sh. OR "Quality-Adjusted Life Year".sh. OR	"self efficac*" ti ab. OR
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				"qaly".ti,ab. OR "daly".ti,ab. OR "functioning".ti,ab. OR "functional abilit*" OR "functionalit*" OR "functionalit*" OR "hrqol*".ti,ab. OR "life activit*".ti,ab. OR "life participati*".ti,ab. OR "life stress*".ti,ab. OR "qol".ti,ab. OR "qoli".ti,ab. OR "quality of life*".ti,ab. OR "self car*".ti,ab. OR "selfcar*".ti,ab. OR "sickness impact profile*" .ti,ab. OR "social function*".ti,ab. OR "social participati*".ti,ab. OR "Help-Seeking Behavior".sh. OR "help seek*".ti,ab. OR "help-seek*".ti,ab. OR "help-seek*".ti,ab. OR "seek help".ti,ab. OR "seek help".ti,ab. OR "seek help".ti,ab. OR "seek reatment".ti,ab. OR
				"seeking help".ti,ab. OR
				"help seeking behav*".ti,ab.
CENTRAL	[mh "Occupational Groups"] OR [mh "Occupational Health"] OR "enterprise*" OR "business*" OR "employed" OR "employee*" OR	(screen* OR monitoring OR check OR check-up OR surveillance OR detection)	("Randomized Controlled Trial"):pt OR [mh "Randomized Controlled Trials as Topic"] OR [mh "Non-Randomized Controlled Trials as Topic"] OR [mh "Random Allocation"] OR "RCT" OR "randomized controlled trial" OR	[mh "Mental Disorders"] OR [mh "Mental Health"] OR [mh "Psychology, Industrial"] OR [mh "Stress, Psychological"] OR "adjustment" OR "affective disorder*" OR
	"employee" OR "employer*" OR "employment*" OR "informal sector*" OR	AND	"randomized controlled trial" OR "non-randomized controlled trial" OR "non-randomized controlled trial" OR "non-randomised controlled trial" OR	"anxiet*" OR "bipolar*" OR "burn out*" OR
	"informal work*" OR "laborer*" OR	("employee*" OR "laborer*" OR	"non randomised controlled trial" OR "non randomised controlled trial" OR	"burnout*" OR "CMD" OR

"laboure	r*" ∩R	"labourer*" OR	"random allocation" OR	"depressi*" OR
	tion*" OR	"personnel*" OR	"random assignment" OR	"eating disorder*" OR
· ·	nel*" OR	"professionals" OR	"randomized" OR	"mental disorder*" OR
	ional" OR	"staff" OR	"randomised" OR	"mental health*" OR
	ionals" OR	"worker*" OR	"quasi-experiment*" OR	"mental illness*" OR
"staff" O		"workforce" OR	"quasi experiment*" OR	"mood disorder*" OR
"staffing		"workplace*" OR	"control group" OR	"obsessive compulsive disorder*" OR
"vocatio		"work place*" OR	"comparison group" OR	"ocd" OR
"vocation		"worksite*")	"wait-list control" OR	"panic disorder*" OR
"worker"		worksite")	"wait list control" OR	"phobi*" OR
			"control condition"	l ·
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	ace*" OR			"psychiatric diagnos*" OR
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OR				"psychological disorder*" OR
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"doctor*				"ptss" OR
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	practitioner*" OR			"User satisfaction" OR
	care provider*" OR			"acceptability" OR
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	itarian relie*" OR			OR
	itarian service*" OR			
	itarian worker*" OR			[mh "Absenteeism"] OR
	l resident*" OR			[mh "Employment"] OR
"medic"				[mh "Job Satisfaction"] OR
"medics'				[mh "Sick Leave"] OR
"nurse*"				[mh "Retirement"] OR
"nursing				[mh "Work Capacity Evaluation"] OR
"parame	edic*" OR			"absenteeism*" OR
"police*'	" OR			"back to work" OR
"police n	n*" OR			"early retir*" OR

"police worn" OR "police officer" OR "firem" OR "fire m" OR "fire won" OR "physician" OR "reside work" OR "physician" OR "rescue work" "The worn or work o	"nalice*" OD	"effectiveness" OR
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		[mh "Self Concept"] OR
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		"life engag*" OR
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		[mh "Quality of Life"] OR
		[mh "Quality-Adjusted Life Years"] OR
		"disability adjusted life" OR
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		"functional abilit*" OR
		"functionalit*" OR
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		"life activit*" OR
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		"life stress*" OR
		"qol" OR
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		"quality of life*" OR
		"self car*" OR
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		"sickness impact profile*" OR
		"social function*" OR
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				[mh "Help-Seeking Behavior"] OR "helpseek*" OR "help seek*" OR "help-seek*" OR "seek help" OR "seeking help" OR "seek treatment" OR "seeking treatment" OR "treatment seeking" OR "help seeking behav*"
Global	mh:(Occupational Groups) OR	(screen* OR	mh:(Randomized Controlled Trials as Topic) OR	mh:(Mental Disease) OR
Index	mh:(Occupational Health) OR	monitoring OR	mh:(Non-Randomized Controlled Trials as Topic) OR	mh:(Mental Health) OR
Medicus	"enterprise*" OR	check OR	mh:(Random Allocation) OR	mh:(mental stress) OR
	"business*" OR	check-up OR	"RCT" OR	"adjustment" OR
	"employed" OR	surveillance OR	"randomized controlled trial" OR	"affective disorder*" OR
	"employee*" OR	detection)	"randomised controlled trial" OR	"anxiet*" OR
	"employer*" OR		"non-randomized controlled trial" OR	"bipolar*" OR
	"employment*" OR	AND	"non-randomised controlled trial" OR	"burn out*" OR
	"informal sector*" OR		"non randomized controlled trial" OR	"burnout*" OR
	"informal work*" OR	("employee*" OR	"non randomised controlled trial" OR	"CMD" OR
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	"labourer*" OR	"labourer*" OR	"random assignment" OR	"eating disorder*" OR
	"occupation*" OR	"personnel*" OR	"randomized" OR	"mental disorder*" OR
	"personnel*" OR	"professionals" OR	"randomised" OR	"mental health*" OR
	"professional" OR	"staff" OR	"quasi-experiment*" OR	"mental illness*" OR
	"professionals" OR	"worker*" OR	"quasi experiment*" OR	"mood disorder*" OR
	"staff" OR	"workforce" OR	"control group" OR	"obsessive compulsive disorder*" OR
	"staffing*" OR	"workplace*" OR	"comparison group" OR	"ocd" OR
	"vocation" OR	"work place*" OR	"wait-list control" OR	"panic disorder*" OR
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	"workforce" OR			"psychiatric diagnos*" OR
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"doctor*" OR	"somatoform disorder*" OR
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"first responder*" OR	"User satisfaction" OR
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"nurse*" OR	mh:(Work Capacity) OR
"nursing" OR	"absenteeism*" OR
"paramedic*" OR	"back to work" OR
"police*" OR	"early retir*" OR
"police m*" OR	"effectiveness" OR
"police wom*" OR	"employabil*" OR
"police officer*" OR	"employment status*" OR
"firem*" OR	"job length*" OR
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	"laborer*".ti,ab. OR	"laborer*".ti,ab. OR	"random assignment".ti,ab. OR	"depressi*".ti,ab. OR

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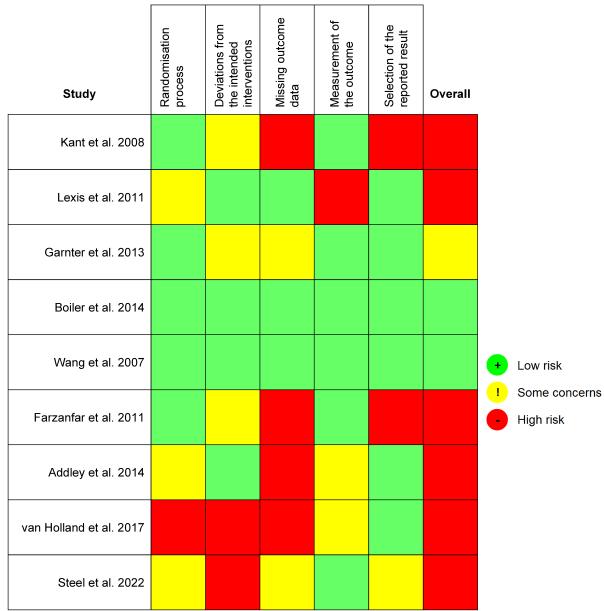


Figure 1. Summary risk of bias judgements in each domain, and overall, for each study. Note. Farzanfar et al. (2012) and Addley et al. (2014) assess risk of bias pertaining to per-protocol effect. All other studies focus on intention to treat data.

Criteria used to grade the quality of evidence in the GRADE evidence tables

Rating of Evidence	Definition
High ⊕⊕⊕⊕	Very confident that the true effect lies close to that of the estimate of the effect
Moderate ⊕⊕⊕○	Moderately confident in the effect estimate: the true effect is likely to be close to the estimate of the effect, but there is a possibility that it is substantially different.
Low ⊕⊕○○	Confidence in the effect estimate is limited: the true effect may be substantially different from the estimate of the effect.
Very Low ⊕○○○	Very little confidence in the effect estimate: the true effect is likely to be substantially different from the estimate of effect.

Table 1: Screening and Advice/Referral vs. Screening and CAU/WLC/No Intervention

	Certainty assessment						Nº of pa	tients	Eff	ect		
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Mental	Health Sympt	oms & Disorders										
3	Randomised Trials	Serious ¹	Not serious	Not serious	Serious ²	None	205	238	Averaging acroshealth outcome taking the long point in each tr SMD = -0.07 [-0	e measures and est follow-up ial, Pooled	⊕⊕⊖⊖ LOW	CRITICAL

¹ This has been rated as serious as one of three trials had high risk of bias, two had some concerns of bias.

² This has been rated as serious as there were only three small trials, one trial assessing psychological distress, others collapsing between outcome measures (i.e., depression, anxiety). Wide CIs around pooled effect.

		Cer	tainty assessm	nent			№ of patients Effect				Cortainty	Lucus automos
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
User Sa	tisfaction											
2	Randomised Trials	Serious ³	Not serious	Very Serious⁴	Serious ⁵	None	2786	77	Ketelaar et al. (compliance wit referred after s 41%, while 13% participants reg feedback differ would or would appreciate to b offered the screintervention in Another trial re 76% found the intervention infreported that it somewhat usef agreed that the reduced their v their doctor (Fa 2011).	h interventions creening was 5 of ported wanting ently. 79% If maybe e periodically ening the future. Protect that screening formative, 65% It was very or ful, and 47% e system isit time with	⊕○○○ VERY LOW	CRITICAL

³ This has been rated as serious as the risk of bias results showed one trial had some-concerns and the other with high risk of bias.

⁴ This has been rated as very serious as one trial used a study specific survey, not a validated user satisfaction measure. Also limited number of participants who gave user satisfaction data.

⁵ This has been rated as serious as results not able to be quantitatively assessed. Only proportions from limited samples provided.

⁶ One trial only gathered user satisfaction data from intervention group only, thus the imbalance in N between intervention and control.

ļ		Cer			Nº of pat	tients	Effect		Containtu	Importance		
№ of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Work-r	elated Outcor	nes – Sickness Abso	ence									
37	Randomised Trials	Serious ⁸	Serious ⁹	Not serious	Serious ¹⁰	None	435	814	At 5-mo follow reports the odd absence in the group being 1.4 greater than th group. Another differences bet on sickness abs at 12-month fo Combining their resulted in a Po 0.06 [-0.22 to 0 found borderlin significantly difference at long up (5-years) wi favouring the interport of the complex of the compl	ds of sickness intervention do times e control trial found no ween groups ence duration llow up. See trials coled SMD = 0.34]. One trial e statistically ference in ickness g-term follow th a trend	⊕○○○ VERY LOW	CRITICAL

^{7 3} different articles, 2 reporting data from the same trial (short (12-mo) and long term (2-5 year) follow-up).

⁸ This has been rated as serious as trials scored high on risk of bias assessment.

⁹ This has been rated as serious as one trial found no effect and another found a negative effect of intervention on sickness absence, and I²= 75.88, indicating substantial heterogeneity.

¹⁰ This has been rated as serious due to wide confidence intervals that include the null hypothesis.

	Certainty assessment							№ of patients Effect			Certainty	Importance
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Work-re	elated Outcom	nes										
4	Randomised Trials	Serious ¹¹	Very Serious ¹²	Serious ¹³	Serious ¹⁴	None	624	995	Pooled analysis work functioning found a signific favouring inten (Pooled SMD = -0.04]) at 3-mo which was main month follow u = -0.27 [-0.49 to month follow-ufound producti significantly be control condition 0.19 [-0.36 to -0.12-month follotrial found no composition (SM 0.19 to 0.63]). If the effect on productomes was 0.36].	ng (2 trials) ant decrease vention -0.26 [-0.48 to nth follow up, ntained at 6- up (Pooled SMD o -0.05]). At 5- up another trial vity to be tter in the on (SMD = - 0.02], while at w-up another lifference is on job MD = 0.22 [- Pooling these, ositive work	⊕○○○ VERY LOW	CRITICAL

¹¹ This has been rated as serious as two out of four trials had high risk of bias.

¹² This has been rated as very serious as one trial showed a positive effect, two trials showed no effect, one trial showed a negative effect.

¹³ This has been rated as serious as all data were self-reporting of different outcomes.

¹⁴ This has been rated as serious due to wide confidence intervals and effect sizes range from small to moderate effect.

		Ce	rtainty assessn	nent			Nº of pa	tients	Eff	ect	Containtu	
№ of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Adverse	e Effects											
-	Randomised Trials	-	-	-	-	-	-	-		-	-	IMPORTANT
Positive	Mental Health					l .						l
2	Randomised Trials	Serious 15	Not serious	Not serious	Serious ¹⁶	None	120	122	Taking the long point in each tr SMD = 0.06 [-0.	ial, Pooled	⊕⊕○○ LOW	IMPORTANT
Quality	of Life & Functio	ning	1									
1	Randomised Trials	Serious ¹⁷	Not serious	Not serious	Very Serious ¹⁸	None	303	683	No effect of reported, but da		⊕○○○ VERY LOW	IMPORTANT
Help-se	eking		1			1			l			l

¹⁵ 1 trial had overall high risk of bias and another had overall some concerns of bias.

¹⁶ Wide CIs reported in all studies. Only two small trials.

¹⁷ Trial rated with high risk of bias on RoB assessment.

¹⁸ Data not reported thus width of CI or other indices of imprecision cannot be determined.

		Cer	tainty assessm	nent			Nº of pat	tients	Eff	ect		
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
1	Randomised Trials	Not serious	Not serious	Serious ¹⁹	Serious ²⁰	None	191	188	One trial fou statistically sig of study-g interaction or behaviour (SM to 0.62]) at 3- up. Howev attenuated at 6 = -0.18 [-0.4	nificant effect roup time help-seeking ID = 0.32 [0.02 month follow er this was 5-months (SMD	⊕⊕⊖⊖ LOW	IMPORTANT

¹⁹ This has been rated as serious due to self-report assessment of visiting at least 1 of 11 caregivers (ranging from formal sources i.e., psychologists, to a supervisor or coach).

²⁰ This has been rated as serious due to wide confidence interval calculated using raw data.

Table 2: Screening and Treatment/Intervention vs. Screening and CAU/WLC/No Intervention

		Ce	rtainty assessm	ent			Nº of pati	ients	Eff	ect		
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Mental I	Health Sympton	ns & Disorders										
4	Randomised Trials	Serious ¹	Serious ²	Not serious	Not serious	None	592	605	Averaging acro health outcome and taking the up point in eac SMD = -0.22 [-0	e measures longest follow- h trial, Pooled	⊕⊕⊖⊖ LOW	CRITICAL

 $^{^{1}}$ One of four trials had high risk of bias, two had some low risk of bias. 2 Rated as serious as moderate heterogeneity was observed (l^{2} = 57.59%)

	Certainty assessment							№ of patients Effect				
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
User Sat	isfaction											
1	Randomised Trials	Not serious	Not serious	Very Serious ³	Serious ⁴	None	178 ⁵	0	et al. (2014) sti health interver from 82) of pai reported wanti differently. 0% participants fel mental health helped improve	ents from Boiler arted the entions. 17% (14 criticipants ing feedback (0 from 4) at following entirervention their mental arctioning. 33% ould be periodically eening	⊕○○○ VERY LOW	CRITICAL

³ Trial used a study specific survey that was not thoroughly explained, not a validated user satisfaction measure. Also limited number of participants who gave user satisfaction data.

⁴ Results not able to be quantitatively assessed between groups. Only proportions from limited samples provided.

⁵ Trial gathered user satisfaction data from intervention group only, thus the imbalance in N between intervention and control.

Certainty assessment							Nº of patients		Effect			
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Work-re	lated Outcome	s – Sickness Absence										
26	Randomised Trials	Serious ⁷	Not serious	Not serious	Very Serious ⁸	None	69	70	Significant inte on sickness ab: at 12-months (0.71 to -0.04]) maintained at up (SMD = 0.1: 0.55]).	SMD = -0.38 [- not 5-year follow-	⊕○○○ VERY LOW	CRITICAL

⁶ 2 different articles but 1 trial, each paper reporting data from the same trial (short (12-mo) and long term (2-5 year) follow-up).

⁷ Trial scored high on risk of bias assessment.

⁸ This has been rated as very serious as there was only one small trial with small sample size (N<200), and wide confidence intervals observed.

Certainty assessment							№ of patients		Effect			
Nº of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Work-re	lated Outcomes	s										
3	Randomised Trials	Serious ⁹	Very Serious ¹⁰	Serious ¹¹	Serious ¹²	None	523		Pooled interver positively valar related outcom measures inclu productivity, jo work ability, ar engagement) to follow-up from was SMD = 0.2: 0.52].	nced work- nes (combined ding b satisfaction, d aking longest each study	⊕○○○ VERY LOW	CRITICAL

⁹ One from three trials had high risk of bias, the other two had low risk of bias.

¹⁰ One trial found no effect and two found positive effects and I²= 75.88, indicating substantial heterogeneity.

¹¹ All self-report data assessing different outcomes.

¹² Wide confidence intervals, effect sizes range from null to moderate effect.

	Certainty assessment Nº of patients Effect								ect			
№ of studies	Study design	Risk of bias	Inconsistency	Indirectness	Imprecision	Other considerations	Intervention	Control	Relative (95% CI)	Absolute (95% CI)	Certainty	Importance
Adverse	Effects											
-	Randomised Trials	-	-	-	-	-	-	-	-		-	IMPORTANT
Positive	Mental Health											
2	Randomised Trials	Serious ¹³	Not serious	Not serious	Serious ¹⁴	None	219	235	Taking the longest follow-up point in each trial, Pooled SMD = 0.14 [-0.04 to 0.33]		⊕⊕⊖⊖ LOW	IMPORTANT
Quality	of Life & Function	oning										
1	Randomised Trials	Serious ¹⁵	Not serious	Not serious	Very Serious ¹⁶	None	303	683		intervention out data not ented.	⊕○○○ VERY LOW	IMPORTANT
Help-see	eking											
-	Randomised Trials	-	-	-	-	-	-	-		-	-	IMPORTANT

¹³ One trial had overall high risk of bias and another had low risk of bias.

¹⁴ Wide confidence intervals observed crossing the null.

¹⁵ Trial rated with high risk of bias on RoB assessment.

¹⁶ Data not reported thus width of CI or other indices of imprecision cannot be determined.